

Teacher professional development: Induction/mentoring

Benefit-cost estimates updated June 2016. Literature review updated June 2014.

Current estimates replace old estimates. Numbers will change over time as a result of model inputs and monetization methods.

The WSIPP benefit-cost analysis examines, on an apples-to-apples basis, the monetary value of programs or policies to determine whether the benefits from the program exceed its costs. WSIPP's research approach to identifying evidence-based programs and policies has three main steps. First, we determine "what works" (and what does not work) to improve outcomes using a statistical technique called meta-analysis. Second, we calculate whether the benefits of a program exceed its costs. Third, we estimate the risk of investing in a program by testing the sensitivity of our results. For more detail on our methods, see our [Technical Documentation](#).

Program Description: Teacher induction programs typically assign an experienced teacher-mentor to new teachers in the first and second year of their careers. In more intensive programs, additional support includes professional development opportunities and structured collaboration time with other teachers at the school. The evaluations included in the meta-analysis examine more-intensive programs compared to less-intensive programs.

Benefit-Cost Summary Statistics Per Participant

Benefits to:

| | | | |
|---------------------|---------|---------------------------------|---------|
| Taxpayers | \$1,295 | Benefit to cost ratio | \$67.47 |
| Participants | \$2,689 | Benefits minus costs | \$5,023 |
| Others | \$1,131 | Chance the program will produce | |
| Indirect | (\$17) | benefits greater than the costs | 63 % |
| Total benefits | \$5,098 | | |
| Net program cost | (\$76) | | |
| Benefits minus cost | \$5,023 | | |

The estimates shown are present value, life cycle benefits and costs. All dollars are expressed in the base year chosen for this analysis (2015). The chance the benefits exceed the costs are derived from a Monte Carlo risk analysis. The details on this, as well as the economic discount rates and other relevant parameters are described in our [Technical Documentation](#).

Detailed Monetary Benefit Estimates Per Participant

Benefits from changes to:¹

Benefits to:

| | Participants | Taxpayers | Others ² | Indirect ³ | Total |
|--|----------------|----------------|---------------------|-----------------------|----------------|
| Labor market earnings associated with test scores | \$2,760 | \$1,253 | \$1,229 | \$0 | \$5,242 |
| Health care associated with educational attainment | (\$21) | \$75 | (\$82) | \$38 | \$10 |
| Costs of higher education | (\$50) | (\$33) | (\$15) | (\$17) | (\$116) |
| Adjustment for deadweight cost of program | \$0 | \$0 | \$0 | (\$38) | (\$38) |
| Totals | \$2,689 | \$1,295 | \$1,131 | (\$17) | \$5,098 |

¹In addition to the outcomes measured in the meta-analysis table, WSIPP measures benefits and costs estimated from other outcomes associated with those reported in the evaluation literature. For example, empirical research demonstrates that high school graduation leads to reduced crime. These associated measures provide a more complete picture of the detailed costs and benefits of the program.

²"Others" includes benefits to people other than taxpayers and participants. Depending on the program, it could include reductions in crime victimization, the economic benefits from a more educated workforce, and the benefits from employer-paid health insurance.

³"Indirect benefits" includes estimates of the net changes in the value of a statistical life and net changes in the deadweight costs of taxation.

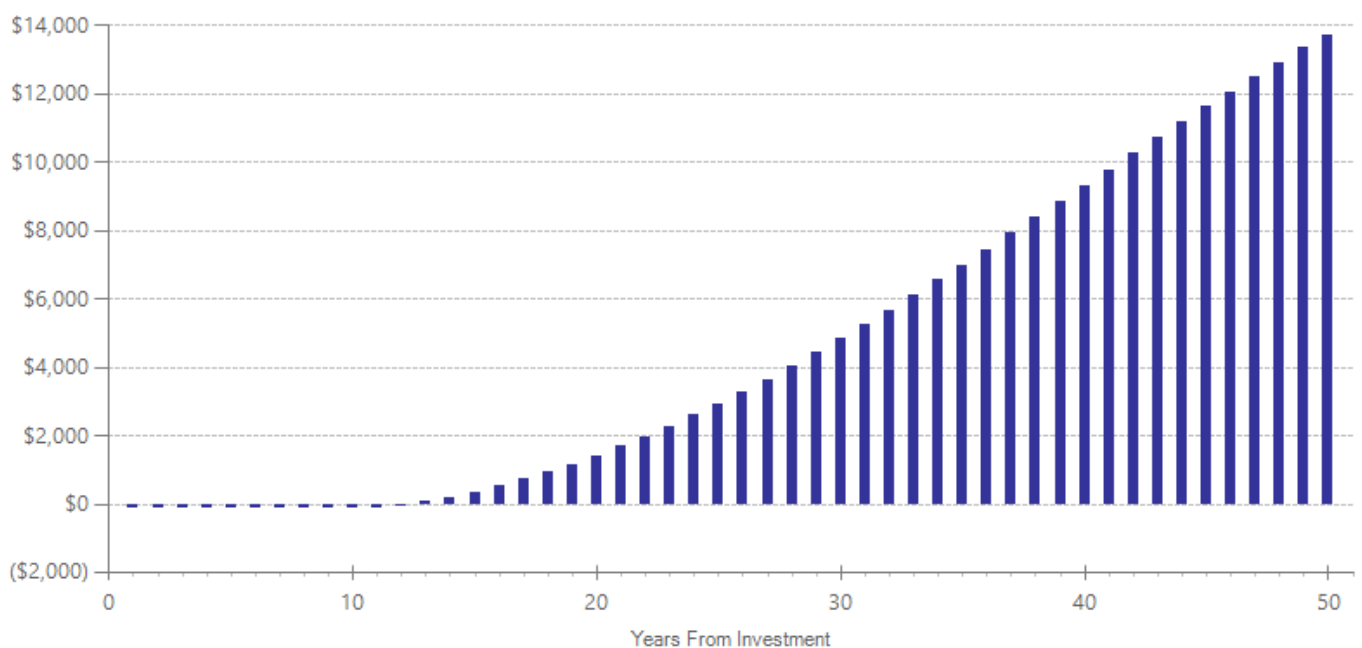
Detailed Annual Cost Estimates Per Participant

| | Annual cost | Year dollars | Summary | |
|------------------|-------------|--------------|--|--------|
| Program costs | \$106 | 2013 | Present value of net program costs (in 2015 dollars) | (\$76) |
| Comparison costs | \$29 | 2009 | Cost range (+ or -) | 20 % |

The cost estimate for the treatment group—receiving more intensive mentoring—is based on Washington State's per-first-year teacher allocation for the Beginning Educator Support Team (BEST) program in FY 2013. The cost estimate for the comparison group is the FY 2009 per-teacher allocation for the Teacher Assistance Program (TAP) in Washington State. Each of these estimates is divided by the number of students per classroom in Washington's prototypical schools formula.

The figures shown are estimates of the costs to implement programs in Washington. The comparison group costs reflect either no treatment or treatment as usual, depending on how effect sizes were calculated in the meta-analysis. The cost range reported above reflects potential variation or uncertainty in the cost estimate; more detail can be found in our [Technical Documentation](#).

Detailed Annual Cost Estimates Per Participant



The graph above illustrates the estimated cumulative net benefits per-participant for the first fifty years beyond the initial investment in the program. We present these cash flows in non-discounted dollars to simplify the “break-even” point from a budgeting perspective. If the dollars are negative (bars below \$0 line), the cumulative benefits do not outweigh the cost of the program up to that point in time. The program breaks even when the dollars reach \$0. At this point, the total benefits to participants, taxpayers, and others, are equal to the cost of the program. If the dollars are above \$0, the benefits of the program exceed the initial investment.

| Meta-Analysis of Program Effects | | | | | | | | | | |
|----------------------------------|---------------------|-------------|---|-------|-----|-----------------------------|-------|-----|---|---------|
| Outcomes measured | No. of effect sizes | Treatment N | Adjusted effect sizes and standard errors used in the benefit-cost analysis | | | | | | Unadjusted effect size (random effects model) | |
| | | | First time ES is estimated | | | Second time ES is estimated | | | | |
| | | | ES | SE | Age | ES | SE | Age | ES | p-value |
| Test scores | 4 | 1623 | 0.046 | 0.082 | 11 | 0.033 | 0.090 | 17 | 0.046 | 0.572 |

Meta-analysis is a statistical method to combine the results from separate studies on a program, policy, or topic in order to estimate its effect on an outcome. WSIPP systematically evaluates all credible evaluations we can locate on each topic. The outcomes measured are the types of program impacts that were measured in the research literature (for example, crime or educational attainment). Treatment N represents the total number of individuals or units in the treatment group across the included studies.

An effect size (ES) is a standard metric that summarizes the degree to which a program or policy affects a measured outcome. If the effect size is positive, the outcome increases. If the effect size is negative, the outcome decreases.

Adjusted effect sizes are used to calculate the benefits from our benefit cost model. WSIPP may adjust effect sizes based on methodological characteristics of the study. For example, we may adjust effect sizes when a study has a weak research design or when the program developer is involved in the research. The magnitude of these adjustments varies depending on the topic area.

WSIPP may also adjust the second ES measurement. Research shows the magnitude of some effect sizes decrease over time. For those effect sizes, we estimate outcome-based adjustments which we apply between the first time ES is estimated and the second time ES is estimated. We also report the unadjusted effect size to show the effect sizes before any adjustments have been made. More details about these adjustments can be found in our [Technical Documentation](#).

Citations Used in the Meta-Analysis

- Glazerman, S., Isenberg, E., Dolfin, S., Bleeker, M., Johnson, A., Grider, M., . . . Ali, M. (2010). *Impacts of comprehensive teacher induction: Final results from a randomized controlled study*. Washington, DC: National Center for Education Evaluation and Regional Assistance.
- Rockoff, J.E. (2008). *Does mentoring reduce turnover and improve skills of new employees? Evidence from teachers in New York City (Working Paper No. 13868)*. Cambridge, MA: National Bureau of Economic Research.
- Wechsler, M.E., Caspary, K., Humphrey, D.C., & Matsko, K.K. (2010). *Examining the effects of new teacher induction*. Menlo Park, CA: SRI International.

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Printed on 12-19-2016



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